Report Date	13 Sep 2024
Risk Status	Closed
Risk Area	*Active Lifestyles, *Business Intelligence and Performance Management, *Communications, *Communities, *Corporate Accountability, *Corporate Issues, *Countryside Services, *Customer Services, *Democratic Services, *Development Management, *Economic Development, *Estates, *Facilities Management, *Finance, *Housing Needs, *Human Resources, *ICT Shared Service, *Improvement and Delivery Service, *One Leisure Facilities, *Open Spaces, *Operational Services, *Parking and Markets Services, *Regeneration and Housing Delivery, *Revenues and Benefits, *Sports Development, *Strategic Growth
Risk Level	Operational/Service

#### \*Corporate Accountability

Diek Def	Disk Def						
Risk Ref	Risk Title	Cause, Event, Effect	Inherent Risk Priority (IL x II)	Risk Control / Mitigation	Residual Risk Priority (RL x RI)	Action Required	
315	Inability to give an annual audit opinion	CAUSE non delivery of sufficient	L = 2 I = 3 Medium (6)	Audit Plan in place, which is approved by CGC and progress reported.	L = 1 I = 2 Low (2)		
		assurance activity deviation from Audit Plan to support other activities Services cannot accommodate/facilitate an audit lack of resource/staff  EFFECT		Other assurance sources are identified, recorded and used to support an opinion			
316		CAUSE small team, larger impact Sickness risk Pull to support other services recruitment difficulty / specialist area uncompetitive salary /package Do not hold skills/expertise necessary to be		Capacity resource levels reported to Corporate Governance Committee. To be made aware where insufficient resources to deliver.	High (8)	Audit staff to be skill/training assessed to identify areas of training needed	
				Existing IT audit contract also contains general audit provision for use if needed.			
				Professional qualification of staff (only a partial control since HDC decided to remove essential requirement to be qualified). Existing staff all professionally qualified holding C/MIIA, one person training CIA with IIA.			

\*Customer Services

Risk Ref	Risk Title	Cause, Event, Effect	Inherent Risk Priority (IL x II)	Risk Control / Mitigation	Residual Risk Priority (RL x RI)	Action Required
281	Continued use of unsupported software (Transform printing software)	Cause Unsupported software system	L = 3 I = 3 High (9)	Informal Consultant support New contract emergent in coming months and will alleviate need for software altogether	L = 3 I = 3 High (9)	
		Event		This software is no longer in use at the Document Centre, so this risk is no longer exisits.		
		Software becomes unusable to won't start				
		Effect				
		Financial impact if monies due are not recovered				
		Reputational damage to the council Delay in				
*Human Res	sources					
Risk Ref	Risk Title	Cause, Event, Effect	Inherent Risk Priority (IL x II)	Risk Control / Mitigation	Residual Risk Priority (RL x RI)	Action Required
321	HR system project not being signed off	Supplier delays - final system update not made so project sign off being with held	L = 4 I = 2 High (8)	Routine project management processes	L = 2 I = 2 Low (4)	
*ICT Shared	Service					

Risk Ref	Risk Title	Cause, Event, Effect	Inherent Risk Priority (IL x II)	Risk Control / Mitigation	Residual Risk Priority (RL x RI)	Action Required		
183	Financial interfaces become unstable and business systems are not updated resulting in decisions based on poor or absent data.	Reconcilliation problems; business systems not updated; customer accounts not updated and summons sent incorrectly sent out; reputational damage	L = 4 I = 2 High (8)	business owners have back up plan  Documented procedures Restricted access  Known absences are planned in advance  Patching and updating of related on prem systems is done on a monthly basis as routine, but critical patches (high CVSS) will be done immediately. This is part of 3C ICT SOP's	L = 3 I = 2 Medium (6)			
*Revenues a	*Revenues and Benefits							
Risk Ref	Risk Title	Cause, Event, Effect	Inherent Risk Priority (IL x II)	Risk Control / Mitigation	Residual Risk Priority (RL x RI)	Action Required		
27	dependant services prevents key HB service functions and/or inadequate numbers of	Effect: Deadlines missed; errors & omissions; poor staff morale; additional administration & overtime costs; stress; sickness absence; customers unable to pay thier rent or council tax, potential	L = 4 I = 3 High (12)	Payments are made in advance for planned interruptions to service;	L = 2 I = 3 Medium (6)			
				Well established & tested procedures, business continuity plans, support contracts with NIS - in total a wide range of measures are in place.				